

Unlock the Knowledge Job Costing Secrets Revealed





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Founding Partner



Objectives

- ➤ How to get true job costing
- Manage your jobs for maximum profit
- ➤ How Intuit QuickBooks Enterprise Solutions can help you better manage your business

Job Costing Basics

- For the Construction Industry
- ➤ Other Industries
 - **≻**Wholesale
 - ➤ Manufacturing
 - ➤ Non Profit

Job Costing Basics

- ➤ Better Project Management
- Payroll
- ➤ Job Analysis
- ➤ Special Issues
- ➤ New QuickBooks Enterprise V-18

Understanding the Profit Cycle



Don't Wait Until the End of The Job to Analysis

The Profit Cycle

Estimate/Plan

▶ I love the Profit Cycle

- ➤ I was 1st introduced to the Profit Cycle as an Intuit Master Builder ProAdvisor
- ➤ It was originally drawn on a napkin in a restaurant by Omware's Dan Smith, the Original developer of Master Builder, Now Sage 100.
- Although Dan was referring to a Construction Company when he wrote this on the napkin, change "Estimating" to "Planning" and it is relevant to all industries. When an estimator in a contractor's office estimates, they plan the job and build the job in their estimating program.

The Profit Cycle

Production

- ➤ We all have to Produce or the money does not come in the door and we account for it in some form even if it is just for the IRS.
- But if our accounting systems produces timely, relevant and reliable information, then we can Analyze the results.
 - Did our Estimator/Planner make a mistake. Did they leave out a cost in the estimate. What's our inventory turnover. Does our inventory sit too long on the shelf depleting our Cash Flow. Is this department or crew production down? Why? Are we marking our products up enough to reach the breakeven point and generate a profit. What is Break Even? We are not making money, how do we correct? Increase Sales, Increase Price or Reduce our cost of sales or expense?

The Profit Cycle

- ➤ Accounting Your bookkeeper/accountant should reconcile the financials; however many small business bookkeepers/accountants wear many hats. They are constantly interrupted and we all make mistakes. The owner/manager/project manager should analyze for errors.
- ➤ Use POs as much as possible, the accounting department should not have to job cost or determine if inventory was received when they get an invoice from the yendor.
- Don't wait until the end of the job to Analyze.

Job Costing Steps

For Construction Job Costing Purposes

- Create a Job
- Create an Estimate
- ➤ Code all direct Cost using a two-sided Item (Your cost code) pointing to a Cost of Goods Sold Account (Job Cost in QuickBooks)

Item or Expense

QuickBooks users items

- For Jobs Use Items
- For Overhead use Expense
- ➤ Items give you the Ability to Compare Estimated Cost to Actual Cost
 - ➤ You Job Cost outside your income statement
 - ➤ Provide Detail Job Cost through Items not the Chart of Accounts

Items = Cost Codes

 Items are Cost Codes in QuickBooks. Spend Time Developing Your Item or Cost Code List. Contractors have the CSI Cost Codes (Construction Specification Institute) NARI (National Association of Remodelers Institute) The NAHB (National Association of Home Builders) or you can develop your own. If you are an HVAC contractor you probably don't need the cost codes for finishes, but you will need General Conditions or General Requirements. Talk to the Estimator when setting up your cost codes.

Estimates, Change Orders & Invoicing

- Estimates are the Key to Job Costing
- ➤ Improves Accuracy of QuickBooks Files
- Reduces duplication of entries and posting errors
- Estimates allow for job tracking and helps create your create your over/under billing reports.
- Track contracts for both your customer and your vendors
- > Use Estimate as a Budget
- Not for Profits can track grants, or agencies.

QuickBooks Estimating

Type Group Use	to quickly enter a group	of individu	ual items	on	OK	
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Group Name/Number					Spelli	na
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escription						
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General Conditions					Item is	inactive
General Conditions					Item is	inactive
General Conditions					Item is	inactive
General Conditions Print items in group					Item is	inactive
	Description	Qty	U/M		Item is	inactive
Print items in group	Description Dumpster	Qty 1	U/M CY		Item is	inactive
Print įtems in group Item	No. of the last of	Qty 1 1	E 235		Item is	inactive
☑ Print įtems in group Item 01 General Requirements: 151	Dumpster	1	CY		Item is	inactive
Print items in group Item 01 General Requirements: 151 01 General Requirements: 151	Dumpster Temp Telephone	1	CY MTH	-	Item is	inactive
Print items in group Item 01 General Requirements: 151 01 General Requirements: 151 01 General Requirements: 151	Dumpster Temp Telephone Temporary Water	1	CY MTH		Item is	inactive

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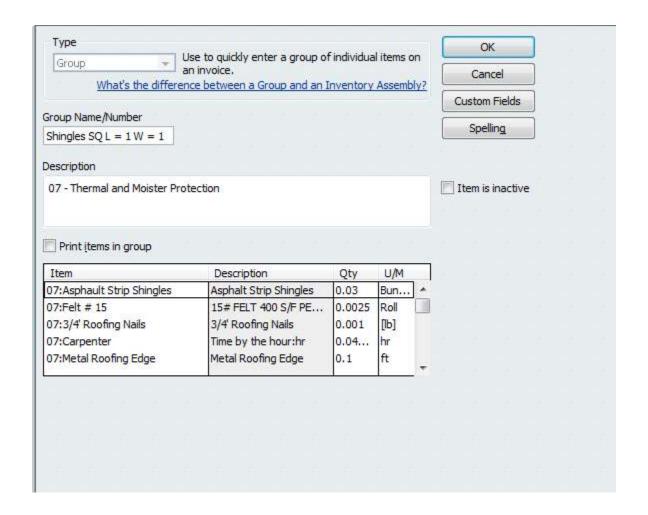
Estimating in QuickBooks Enterprise

- There are Experts that will tell you that QuickBooks does not have an Estimating Program that the Estimate in QuickBooks is a Job Budget.
- In a way that is true but you can create some complex Estimating Tasks in QuickBooks

Example

- Our contractor installs Shingles. We determine
 what it takes to install 1 SQ Ft of Shingles, These
 items are from our item list and we can add a
 new item on this screen Note we have our
 carpenter who, on average takes .04 hours to
 install a SQ ft of Shingles. Determine how your
 estimator estimates. QuickBooks Enterprise
 needs to be set up to work for your company.
- Review the estimate Set up items based on the estimate or summarize items based on the needs.

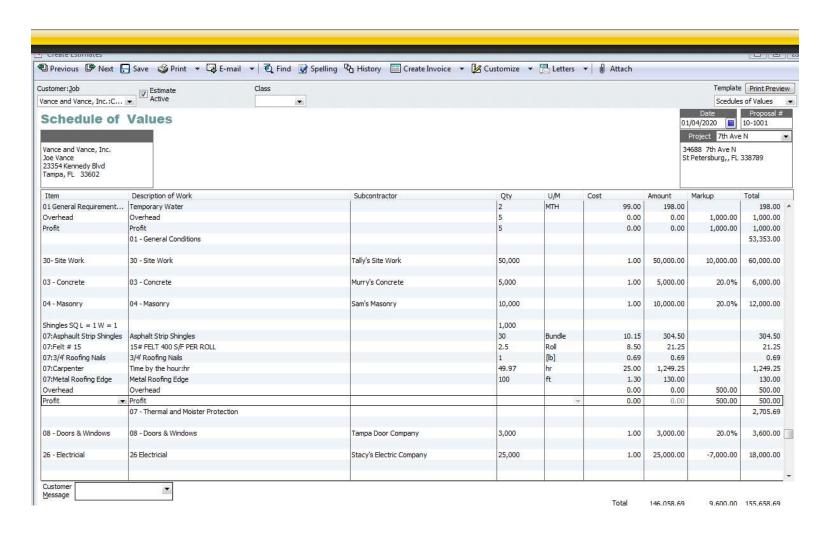
Group Item



Items = Cost Codes

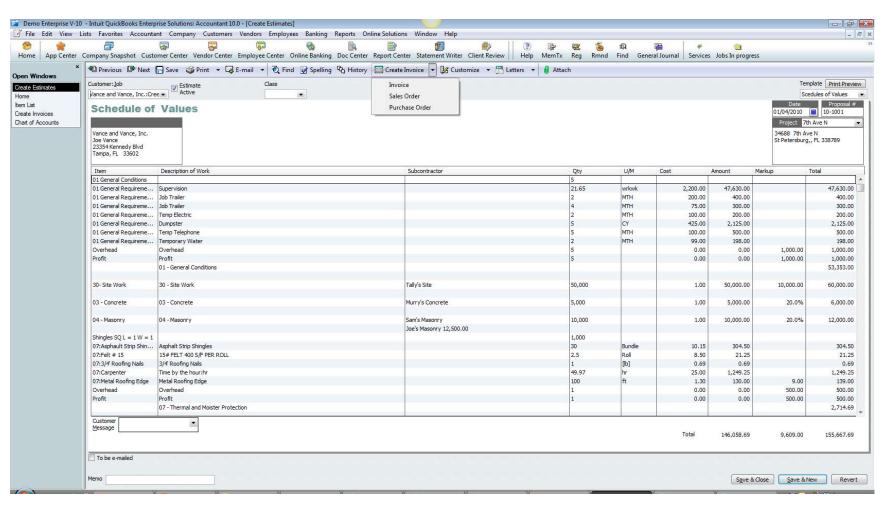
- Note we have added in General Conditions
- We have added in our Subcontractor -
- We are going to install the Shingles ourselves we have used our group Shingles per Square Ft Note: Our Carpenter we will code his payroll to this items -
- I am told that some contractors front load their Schedule of Values.
- The Customers is holding 10% Retainage, and they know that final payment is probably going to be delayed. It's standard industry practice.
- When you do this do it in the Mark up column. Our over/under billings report is going to reflect this.
- Overbilling. We want true numbers for accounting don't take cash out before you actually earn it.

Estimate Form in QuickBooks

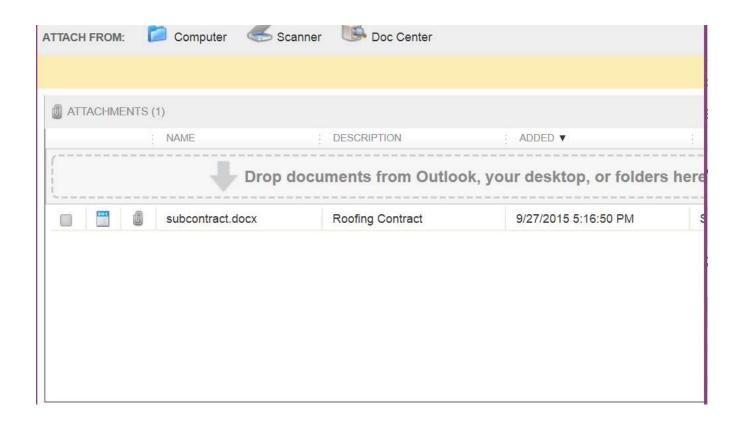


Document Management

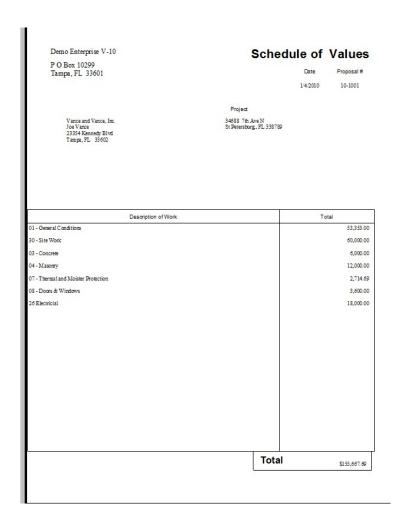
From the Estimate in QuickBooks Premier and Enterprise you can create an Invoice, Sales Order and Purchase Order You can attach Documents to the Estimate in Pro and Higher Note Lum Sum Contracts switch the Cost and QTY. You can customize the column headers



Scan Proposals-Estimates - Contracts



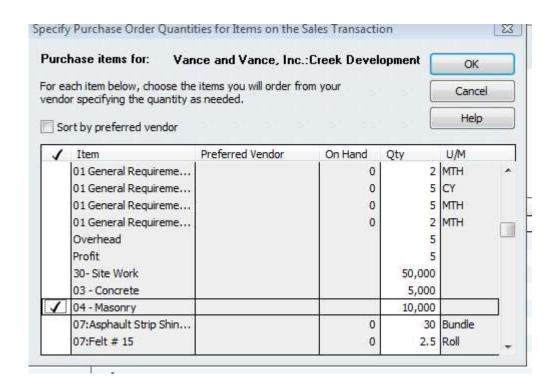
Create Proposal or Schedule of Values



AIA Form

	TO PAY APPLICATION					PPLICAT	school ball in	643				
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7						\$	2.00	ı	5		5	4.5
8						\$		1 1	5		5	2.7
9						\$		1 1	\$		8	100
10						5	1.5	1 1	5	1.5	5	21
11						\$	0.0	ı	5	19	\$	0.0
12						\$	0.5	1 1	\$	1.7	5	10
13						\$		1 1	5		5	
14						\$		1 1	5		\$	60
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18						5	6		5		5	
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20						5			5	15	5	
22						5			5		s	-
23						5			5		5	
24						5			5		5	
	OTALS PAGE 2	5	\$.	5 -	s -	\$		\vdash	5	_	5	-

Create Purchase Orders for Material and Subcontracts



Subcontract/Purchase Order

	Demo Enterprise V-10 P O Box 10299		Sub	contract		Demo Enterprise V-10 P O Box 10299		P	urchase	
	Tampa, FL 33601		Da te	P.O. No.		Tampa, FL 33601			Date	P.O. No.
			12/31/200	9 07-195					12/31/2009	07-195
5	Subcontractor	Job Address			Vend	or .	Ship To			
Joe	Masonry	34688 7th Ave N St Petersburg, FL	33,979.0	-	Joe Mas		34688 7th Ave N St Petersburg_ FL 338789			
Item	Description	Unit Price	Rovid	Amount						
04 - Masonry	04 - Masonry	10,000	0	10,000.00	Item 04- Masonry	Description 04 - Masonry	Qty 10,000	UM	Rate 1.00	Amount 10,000.00
10.55		Т	otal	\$10,000,00						

					2			Total		\$10,000.00
									10	***************************************

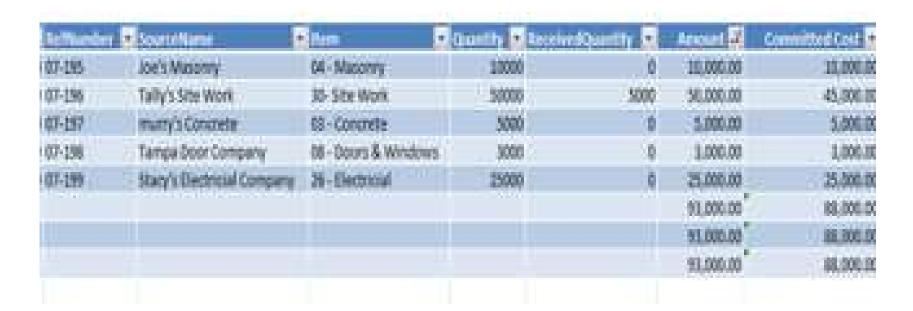
Open Purchase Orders by Job

Demo Company - V-18 Open Purchase Orders by Job

All Transactions

					All Italia	sactions				
	Date	Deliv Date	Num	Source Name	: Item	Qty :	Rcv'd	U/M Cost Price	Amount	Open Balance
E	Douglas Ente	rprises Inc.								
	The Ultima	te Pet Resort								
3	10/31/201	7 12/15/2017	6	AAA Trailer Rental	01 General Requirements:15	12	0	200.00	2,400.00	2,400.00 ◀
	01/05/201	8 02/05/2018	5	Tally's Site Work	30- Site Work:02 - Paving Su	1	0.1	25,000.00	25,000.00	22,500.00
	01/10/201	8 03/06/2018	3	Dumpster Supplier	01 General Requirements:15	1	0	425.00	425.00	425.00
	01/10/201	8 01/20/2018	4	Tally's Site Work	30- Site Work:02 - Excavatio	1	0	25,000.00	25,000.00	25,000.00
	02/01/201	8 03/10/2018	1	Tally's Site Work	30- Site Work:02 - Excavatio	1	0	25,000.00	25,000.00	25,000.00
	02/01/201	8 04/15/2018	7	Murry's Concrete	03 - Concrete:03 - Concrete	1	0.5	2,125.00	2,125.00	1,062.50
	Total The UI	timate Pet Resort				17	0.6		79,950.00	76,387.50
া	Total Douglas i	Enterprises Inc.				17	0.6		79,950.00	76,387.50
TO	TAL					17	0.6	36	79,950.00	76,387.50

Committed Cost Report

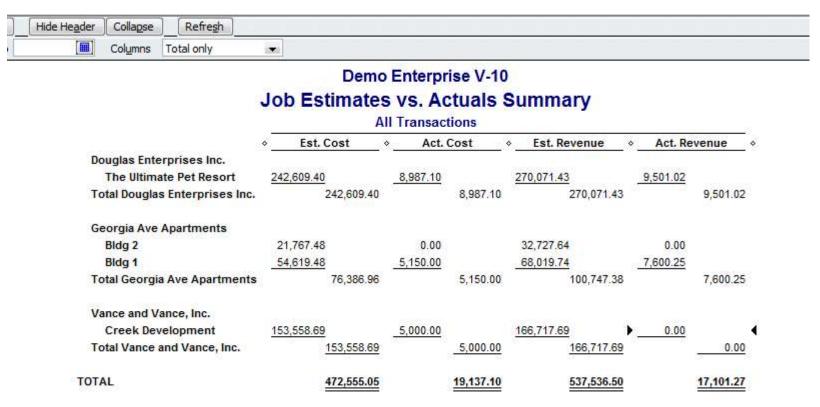


Committed cost—With rising material prices and labor shortages, construction firms face financial exposure when suppliers and subcontractors are not yet committed contractually—particularly on longer-duration projects. It is imperative for your firm to track uncommitted costs to increase the proportion of committed costs where possible and, where necessary, to incorporate factors such as price escalation and contingent cost terms into their committed costs in order to limit financial exposure.

Standard Report in Enterprise Committed Cost

8:10 AM		Demo Company - V-18														
11/04/17		Committed Costs by Job														
					Transactions											
			Est. Cost	Act. Cost	Committed Costs	Unpaid Wages	Total Cost	Remaining Cost								
	01- Roofing Job	•	5,136.45 ◀	3,592.50	0.00	1,000.00	4,592.50	543.95								
	▼ Douglas Enterprises Inc.															
	The Ultimate Pet Resort		501,891.25	31,295.63	76,387.50	4,400.00	112,083.13	389,808.12								
	Total Douglas Enterprises I		501,891.25	31,295.63	76,387.50	4,400.00	112,083.13	389,808.12								
	Smith Residence		7,024.35	7,024.35	0.00	0.00	7,024.35	0.00								
	▼ Smith, Henry															
	Job 1		2,332.96	0.00	0.00	0.00	0.00	2,332.96								
	Total Smith, Henry		2,332.96	0.00	0.00	0.00	0.00	2,332.96								
	▼ Tampa General Contrator															
	Job # 10569		36,589.44	30,699.50	0.00	0.00	30,699.50	5,889.94								
	Total Tampa General Contr		36,589.44	30,699.50	0.00	0.00	30,699.50	5,889.94								
	TOTAL		552,974.45	72,611.98	76,387.50	5,400.00	154,399.48	398,574.97								

Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings - QODBC



Job Estimates vs Actuals Reports gives us the information for our Over/Under Billing Report - This is an example, of a report you are producing in Excel from QuickBooks Data

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Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings –WIP Report Available QuickBooks Enterprise

Demo Company - V-15

Job Work in Progress (WIP) Summary

All Transactions

			All Halloadio	110			
	Est. Cost	Act. Cost	(%) Complete	Est. Revenue	Earned Revenue	Act. Revenue	(\$) Diff.
Douglas Enterprises Inc.							
The Ultimate Pet Resort	501,891.25 ◀	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
Total Douglas Enterprises	501,891.25	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
TOTAL	501,891.25	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
				(

Billings in Excess of Cost & Earnings Cost & Earnings in Excess of Billings Over/Under Billings –WIP Report We Recommend Advanced Reporting.

Work in Progress as of 06/30/2018

Over/Under Billings

Work In Progress - Over/Under Billings														
Customer \(\triangle \)	Contract	EstimatedCost	ActualCost	Percentage	EarnedRevenue	ActualRevenue	OverBillings	UnderBillings						
01- Roofing Job	6,839.04	5,136.45	3,592.50	69.94%	4,783.31	3,351.23	-	1,432.08						
Douglas Enterprises Inc.:The Ultimate P	560,356.48	501,891.25	31,295.63	6.24%	34,941.25	26,817.94	-	8,123.31						
Smith Residence	9,120.41	7,024.35	7,024.35	100.00%	9,120.41	9,120.41	- -							
Smith, Henry:Job 1	3,029.10	2,332.96	0.00	0.00%	0.00	0.00	- -	•						
Tampa General Contrator:Job # 10569	44,327.22	36,589.44	30,699.50	83.90%	37,191.70	44,327.22	-7,135.52 -							
Total	623,672.25	552,974.45	72,611.98	13.13%	81,895.42	83,616.80	-7,135.52	9,555.40						

Closed Jobs Report - Advanced Reporting.

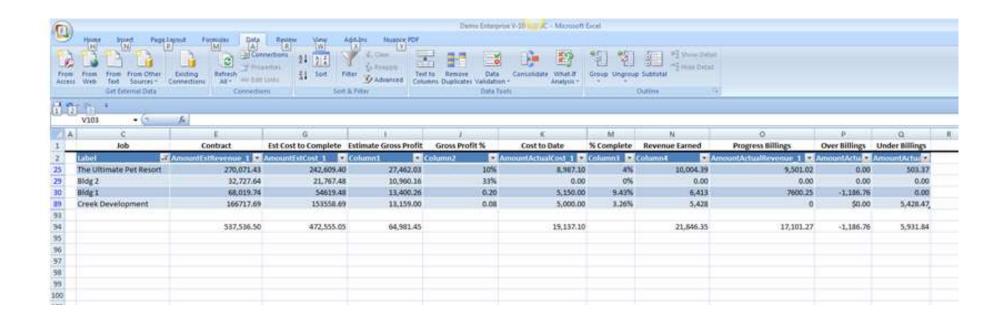
Closed Jobs 2018

	₽ XI									
Customer	Act Revenue	Act Cost	Proift/Loss							
Tampa General Contrator:Job #10569	44,327.22	30,699.50	13,627.72							
Total	44,327.22	30,699.50	13,627.72							

Calculations via Excel Using QB Data

					∞	NTRACT TO DA	ATE										
		CONTRACT		₩E 8T		EST	EST	COSTS	CO ST 8	COSES		REVENUE	PROGRESS.	PROGRESS			
JO BS IN PROGRESS		AMOUNT		CO ST TO		GRD 88	0.P.	INCURRED	INCURRED	NCURRED	PERCENT	EARNED	BILLN08	BILUNG 8	PROGRESS	OVER	UNDER
A 8 OF 10/30/2014																	
Job Name		INCL CO'8		COMPLETE		PROFIT	96	Prior Periods	Current Period	TODATE	COMPLETE	TODATE	Prior Periods	Current Period	BILLING 8	BLLING 8	BILLING 8
The Ultimate Pet Resort		\$65,616,66		\$01,891.00		69,755,95			9,795,69	9,765,69		4.429.81		20.667.25			0
	- 8	585,818.48	8	501,891.25	8	82,725.23	14%		3,795.63	3,795.63	0.76%	4,428.81		20,697.25	20,697.25	-16,268	0
									Progress Billings					Job Cost			
								WP	20.697					3.796			
								CJ	20/03/					3,730			
									430 007					43.700			
								GL	\$20,697				2	\$3,796			

Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings - QODBC



The QODBC Reader is included with QuickBooks Enterprise Solutions

QODBC via Flex Quarters





HOW QODBC INTERFACES WITH QUICKBOOKS (US Version)

TABLE & REPORTS OVERVIEW

<u>LIST TABLES</u>. QuickBooks contains detailed information about customers, vendors, payroll items, classes, etc. These tables can be used for listing reports, or to tie to other activity tables.

TRANSACTION TABLES. These tables represent the nuts and bolts of QuickBooks Accounting, i.e. invoice and invoice detail; bills and bills details, payroll, etc.

INFORMATION TABLES. Generally used for inserting data, information tables help programmers insure the integrity of the data. Quickbooks operating preferences and company information are also part of this group. <u>VIEW TABLES</u>. These are tables that are custom designed by QODBC to reduce the need for relating multiple tables to get the results you want. For instance, tying sales order and inventory tables together.

ALPHABETICAL LISTING OF ALL TABLES

REPORTS. QODBC gives you the ability to create reports that are replicas of the reports in QuickBooks which you are already familiar with - but with more options. Use these SQL statements to create your own options...

You Can Be A Report Writer

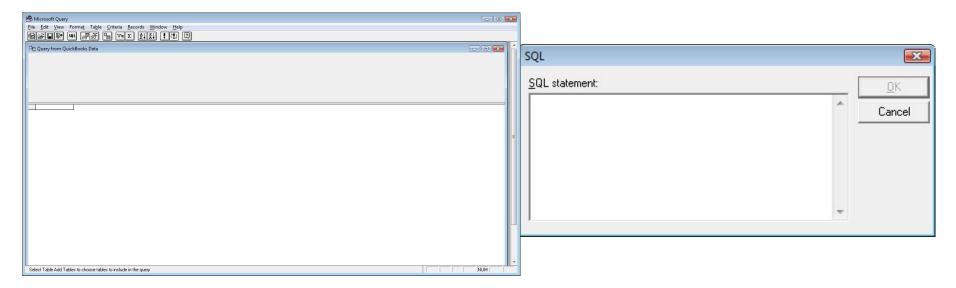




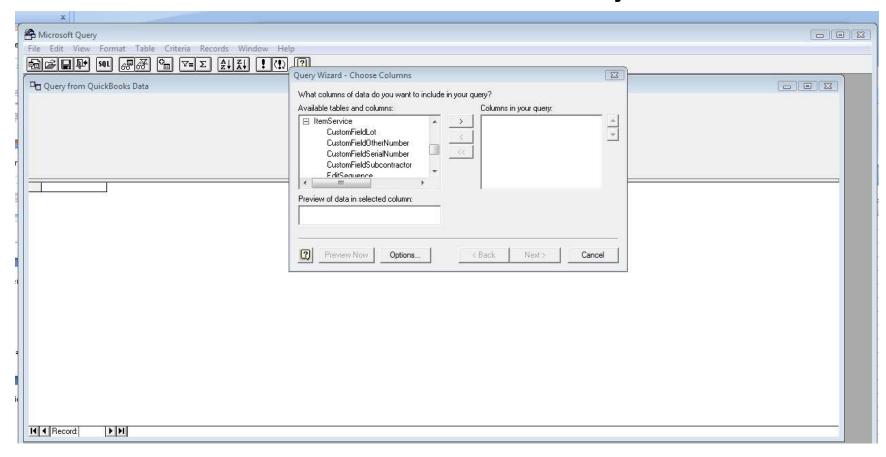
SQL EXAMPLES FOR: Job Estimates Vs Actuals Summary

SQL STATEMENT EXAMPLES

sp_report JobEstimatesVsActualsSummary show AmountEstCost_Title, AmountActualCost_Title, AmountDifferenceCost_Title, AmountEstRevenue_Title, AmountEstRevenue_Title, AmountEstRevenue_Title, AmountEstRevenue_Title, Text, Label, AmountEstCost, AmountActualCost, AmountDifferenceCost, AmountEstRevenue, AmountActualRevenue, AmountDifferenceRevenue parameters DateMacro = 'All', SummarizeColumnsBy = 'TotalOnly'

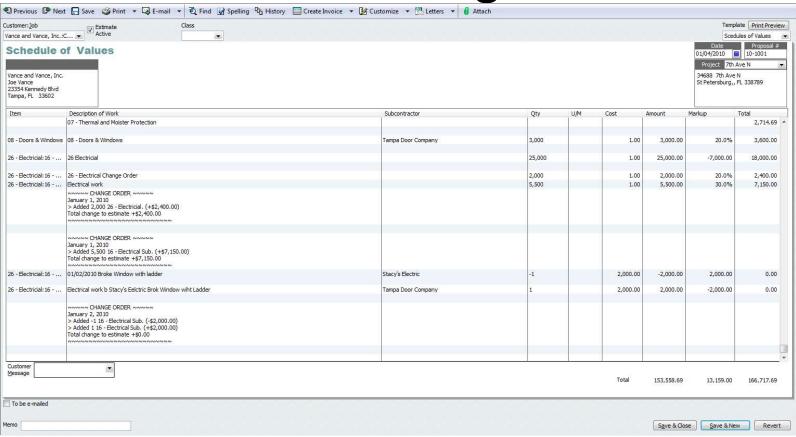


Microsoft Query



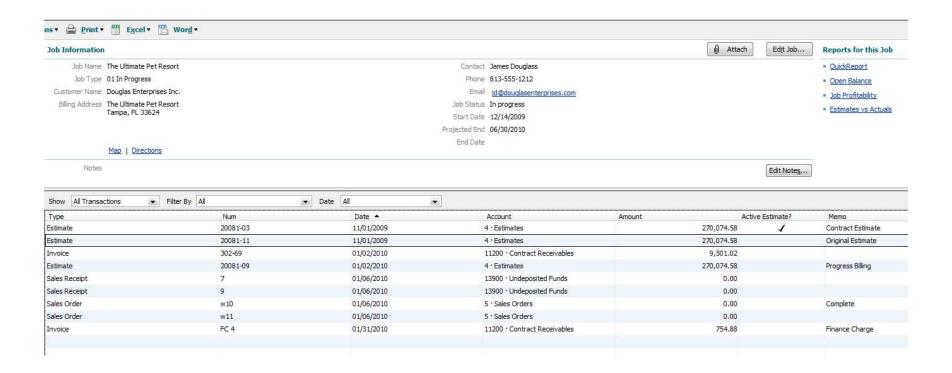
You can get reports based on criteria you select even Custom Fields

Track Your Change Orders

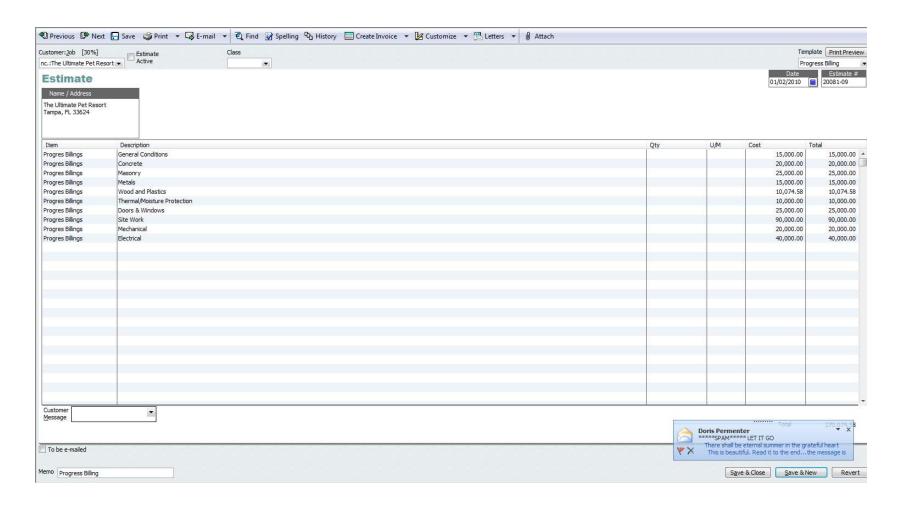


If you are invoicing your change orders with your contract include them in the original estimate. If they are invoiced separately do a separate estimate for them. Be sure and include cost and mark up. Create internal change orders, modify estimate to include current estimated cost to complete. You can have more than one Estimates & only Active Estimates appear on Job Cost reports. You can create a Progress Billing Estimate. (make it 800.269.0153 - info@solutionresources.org

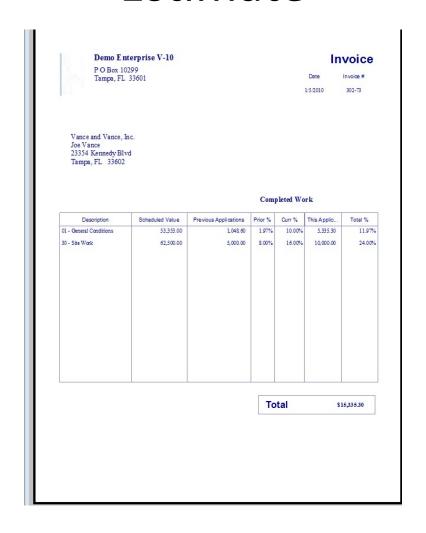
Customer Center - Job



Progress Billing Invoice Inactive Estimate- An Option



Progress Invoice from Cost + Markup Estimate



Classes – Many Theories

- Classes for Cost Type
 - **≻** Labor
 - Material
 - **≻**Subcontract
 - **≻** Equipment
 - **≻**Other

Classes for Departments, Locations (Profit Centers)

- Residential
- Commercial

Class for Geographical Areas

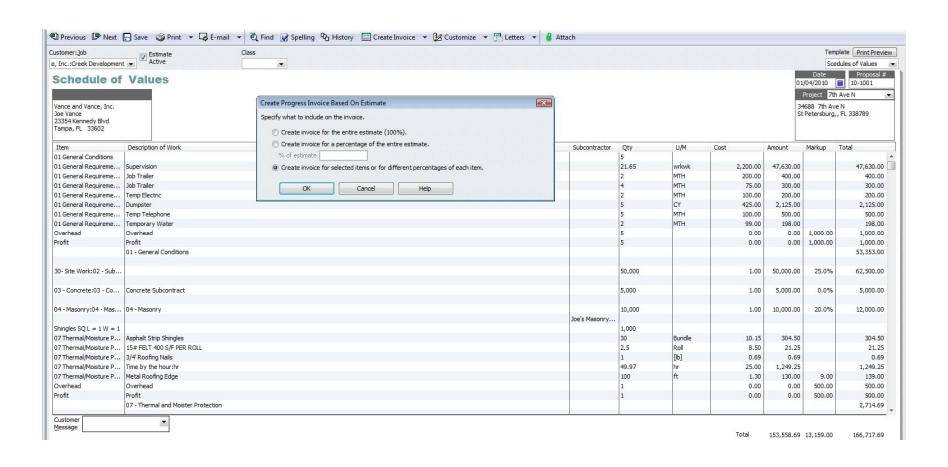
- > Florida
- ➢ Georgia
- > Tennessee

Choose your classes carefully

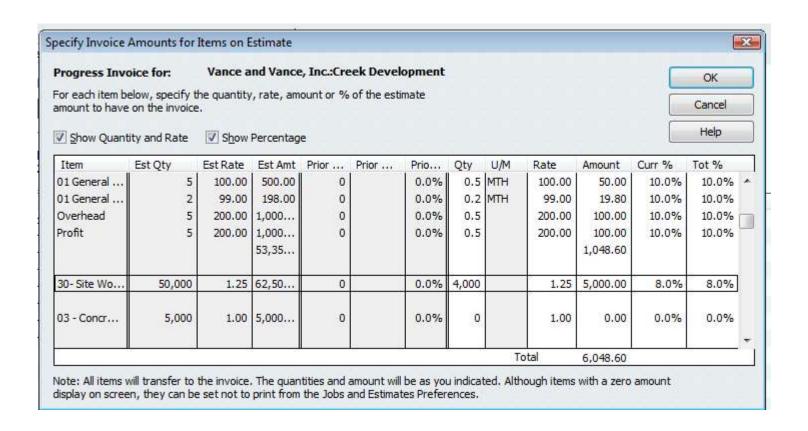
Classes

- What works best for your company?
- ➤ What Profit Centers do you want to track?
- > You can get an Income Statement by
 - ➤ Job Type
 - Customer Type
 - Custom Fields
 - ► Job Status

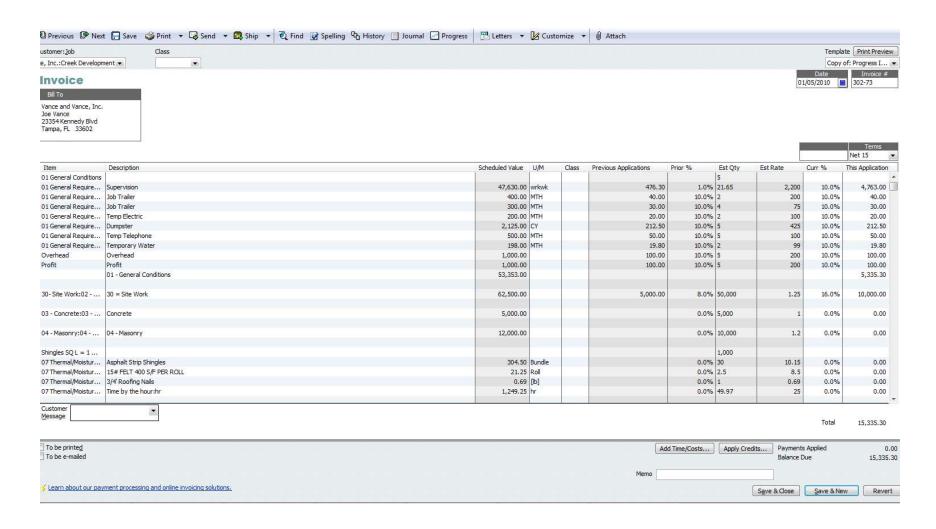
Create Invoice from Estimate



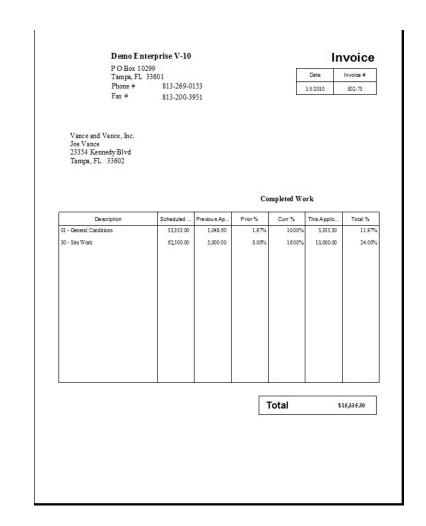
Specify Cost Codes(Items) to Invoice



Invoice from Estimate



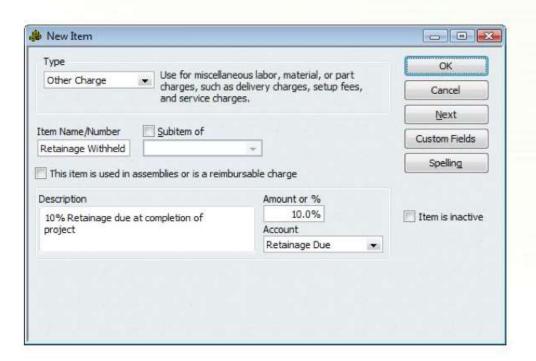
Invoice



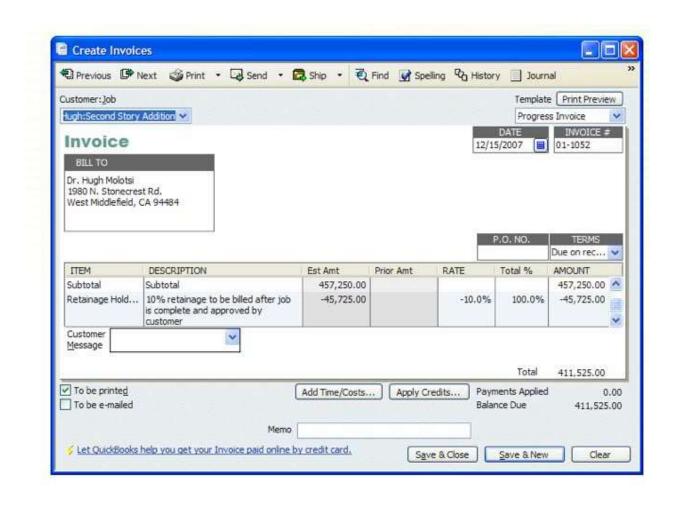
Retainage

Handling Retainage

Add an item to holdback Retainage on invoice.

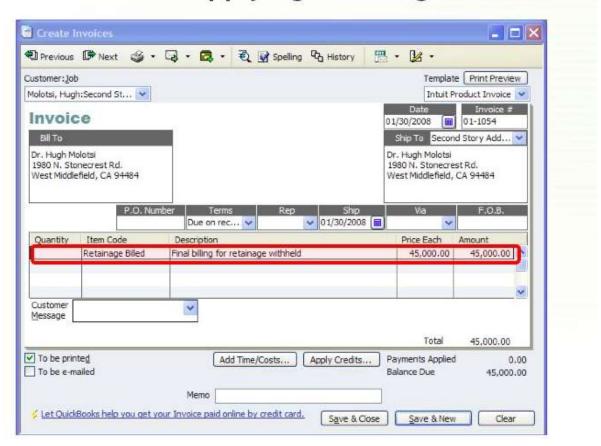


Invoice with Retainage Held

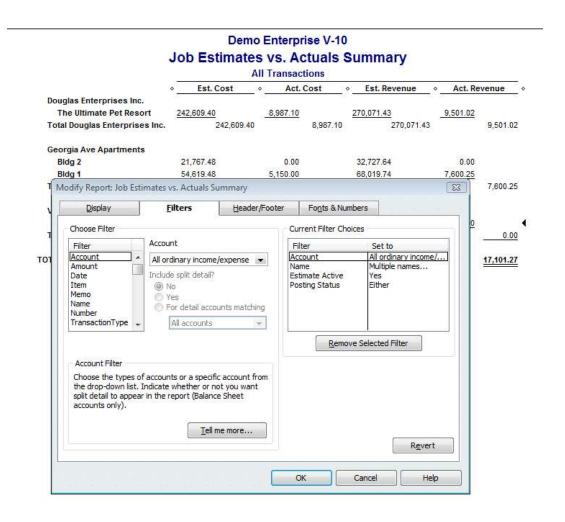


Final Invoice for Retainage

Final Invoice Applying Retainage



Modify Report for Retainage



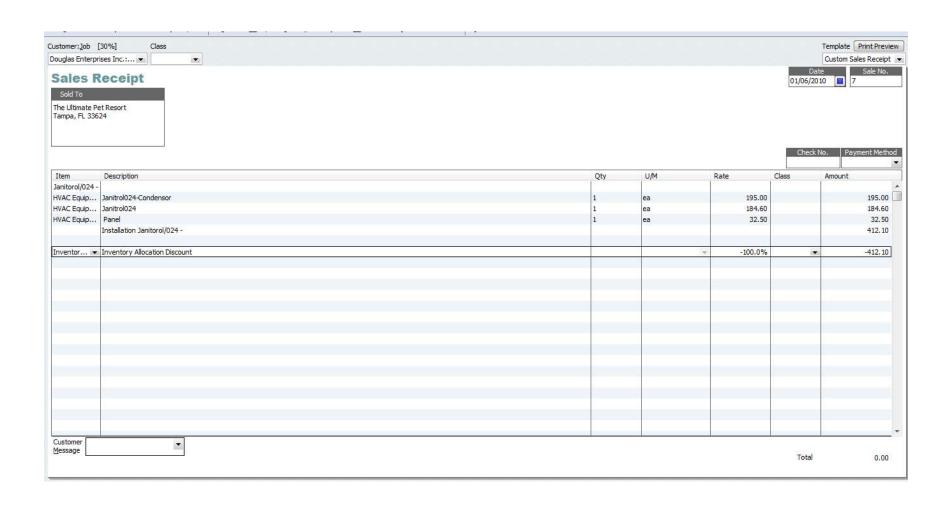
Inventory to Job

- Use Sales Receipts to Transfer Inventory Costs to Jobs
- Create the Sales Receipt with the Inventory items used on the job.
- Create a Discount item that is mapped to the same revenue account that is used for the inventory items.

If you have multiple revenue accounts you will need multiple discounts items.

Or create your Sales Receipt at Zero Price.

Sales Receipt



Income Statement

Also known as a Profit and Loss Statement

- **Class**
- Customer Type
- ➤ Job Type
- Custom Fields

Income Statement

➤ Income - \$XXX

Cost of Goods Sold (Job Cost)
\$XXX

➤ Gross Profit \$XXX

Expenses (Overhead) Non Job \$XXX

➤ Net Income \$XXX

- Differentiate between
- Job Cost (COGS) and Overhead

Estimate for Profit

- Understand your overhead
- > Learn to measure and calculate RISK
- Distinguish between the Budget and the Bid
- Measure productivity
- Use Completed Jobs as a tool for better Estimating in the future

If the Estimator made a mistake we want to know as soon as possible. If we have the lowest bid, we don't want to be the contractor who made the biggest mistake.

Analyze Field Employees performance

Shingles - Two Shingle Crews.

Manage Job Production for Profit

- Change orders
- > Schedules
 - **≻** Employees
 - ➤ Subcontractors
- Efficient material procurement
- ➤ Job Cost your labor
 - ➤ Internal Labor cost is the most uncertain. We can get a bid from our suppliers to supply the material and issue a Purchase Order, have our subcontractors sign a contract. As long as the material supplier and subcontractor performs we are pretty safe. We are an HVAC contractor with 50 employees, multiple crews, We want to know our best crew for the job.

Accounting for Profit

- ➤ Utilize the proper accounting software Look at QuickBooks Enterprise Solutions before you look at other mid level accounting software
- Understand and account for labor burden
- Require accurate JOB COSTING
- Have the right people perform the right functions for:
 - > a. job costing
 - ▶ b. bookkeeping
 - c. controller
 - ➤ d. CPA/Tax Preparer
- Accounts receivable is just as important as accounts payable

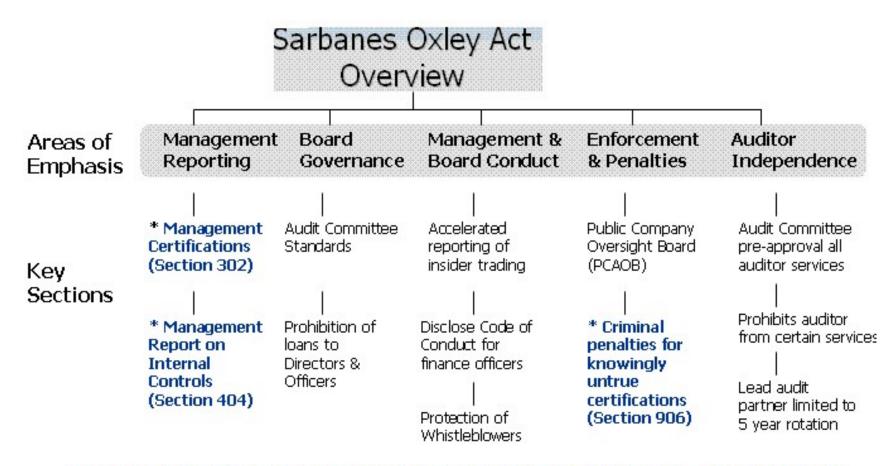
Accounting for Profit Implementation

- > Requires a Commitment
- Team up with an Intuit Premier Reseller to create a plan, including timeline.
- > Involve the whole company as a team
- Get input from your CPA and other business consultants.
- Learn QuickBooks Enterprise Solutions while you implement.
- Data conversions available Microsoft Dynamics GP, Sage MAS 90/200, Sage 300 -Timberline, Sage 100 -Master Builder, Sage 50 Peachtree, Custom Applications
 - ➤ It doesn't matter if you are on QuickBooks Pro, Premier, Enterprise MAS 90, Microsoft Dynamics, or Timberline. If your accounting software is not set up correctly, you will not get the information you need to Run Your Business.
- Additional Information. http://solutionresources.org/onboardingsoftware.htm

Can Your Accounting Software Teach You Accounting

- ➤ Understand what the software is supposed to do for you.
- ➤ Provide the information to the software program that is required for your books to be complete and accurate when finished
- The ultimate success rests with the skill level of the people who will be using the software. If they are not qualified bookkeepers training is a must.

Take a lesson from SOX Internal Controls



^{*} Sections 302 & 404 address improving Corporate Governance through effective internal controls. Section 906 addresses criminal penalties.

Examples of Internal Control Issues

- Inadequate design of internal control over the preparation of the F/S's being audited
- Inadequate documentation of internal control components
- Insufficient control consciousness within the organization
- Absent or inadequate controls over the safeguarding of assets
- Employees/Management lack qualifications and training to fulfill assigned functions (ex Corporate Controller unable to apply GAAP in recording transactions or preparing (F/Ss)
- Failure to perform reconciliations of significant accounts on a timely or accurate manner

Who needs Internal Control?

- > You the small business owner.
 - You are probably the biggest Stake Holder in your company
 - ➤ SOX is not looking out for you
 - You may not need audited financials but
 - ➤ You need to protect your shareholders.

<u> YOU</u>

Intuit QuickBooks Enterprise



Will Help You Better Manage Your Business





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Please Remember:

If you have questions or would like a quote, please contact us.

<u>www.solutionresources.org</u> 800-269-0153

